Appendix 2





# Budget Monitoring & Reporting 2021/22 Period 8 – November 2021 Capital Investment Programme Performance





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# **Capital Investment Programme Performance Report**

## 1. Overall Budget Performance by Investment Area

The revised Capital budget for the 2021/22 financial year which includes all changes agreed at November 2021 cabinet is as follows:

Schemes	Revised Budget 2021/22 £'000
Total Schemes Delivered by General Fund	61,025
Total Schemes Delivered by General Fund Funded by the Levelling Up Fund	220
Total Schemes Delivered by Housing Revenue Account	9,607
Total Schemes Delivered by Subsidiary Companies and Joint Ventures	14,222

Actual capital spend as at 30th November 2021 is £40.435 million representing approximately 48% of the revised budget. This is shown in section 5. (Outstanding creditors totalling £0.506 million have been removed from this figure).

The expenditure to date has been projected to year end and the outturn position is forecast to reflect the Project Manager's realistic expectation. This is broken down by type of investment area on the following pages.

# Total Schemes Delivered by General Fund

Investment Area	Revised Budget 2021/22	Outturn to 30 <sup>th</sup> November 2021	Current Variance to 30 <sup>th</sup> November 2021	Expected outturn 2021/22	Latest Expected Variance to Revised Budget 2021/22	Amended Budget 2022/23 to 2025/26
	£'000	£'000	£'000	£'000	£'000	£'000
General Fund Housing	959	280	(679)	834	(125)	5,279
Social Care	6,487	5,237	(1,250)	6,400	(87)	203
Schools	1,684	895	(789)	1,515	(169)	2,778
Enterprise & Regeneration	8,553	3,917	(4,636)	10,815	2,262	7,228
Southend Pier	5,235	2,916	(2,319)	5,235	-	10,600
Culture & Tourism	1,647	454	(1,193)	1,544	(103)	145
Community Safety	3,427	1,337	(2,090)	3,177	(250)	250
Highways & Infrastructure	24,443	11,937	(12,506)	22,678	(1,765)	25,712
Works to Property	2,778	1,092	(1,686)	1,943	(835)	10,393
Energy Saving	405	93	(312)	232	(173)	625
ІСТ	4,741	3,016	(1,725)	4,357	(384)	2,256
S106/S38/CIL	666	236	(430)	707	41	236
Total	61,025	31,410	(29,615)	59,437	(1,588)	65,705

# Total Schemes Delivered by General Fund – Funded by the Levelling Up Fund

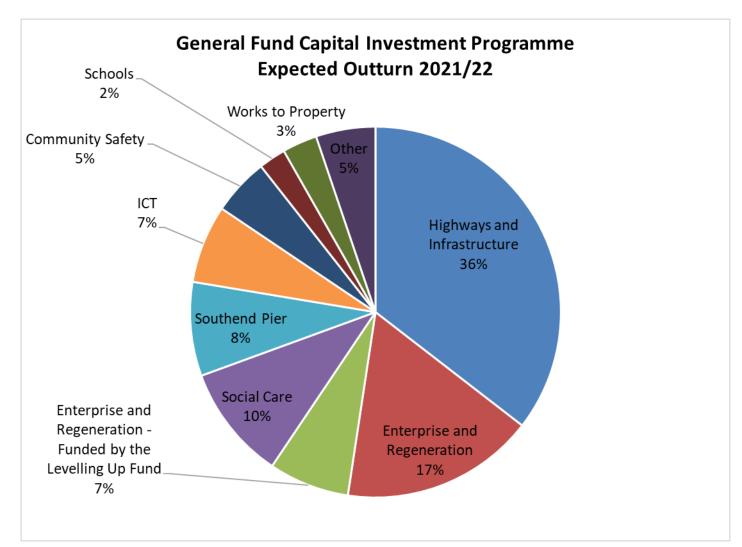
Investment Area	Revised Budget 2021/22	Outturn to 30 <sup>th</sup> November 2021	Current Variance to 30 <sup>th</sup> November 2021	Expected outturn 2021/22	Latest Expected Variance to Revised Budget 2021/22	Amended Budget 2022/23 to 2025/26
	£'000	£'000	£'000	£'000	£'000	£'000
Enterprise & Regeneration	220	2	(218)	4,495	4,275	19,500
Total	220	2	(218)	4,495	4,275	19,500

# Total Schemes Delivered by Housing Revenue Account

Investment Area	Revised Budget 2021/22	Outturn to 30th November 2021	Current Variance to 30th November 2021	Variance outturn to 30th 2021/22 lovember		Amended Budget 2022/23 to 2025/26
	£'000	£'000	£'000	£'000	£'000	£'000
Council Housing New Build Programme	2,224	668	(1,556)	1,330	(894)	12,364
Council Housing Acquisitions Programme	6,668	3,404	(3,264)	5,413	(1,255)	7,320
Council Housing Refurbishment – Disabled Adaptations	715	333	(382)	715	-	2,316
Total	9,607	4,405	(5,202)	7,458	(2,149)	22,000

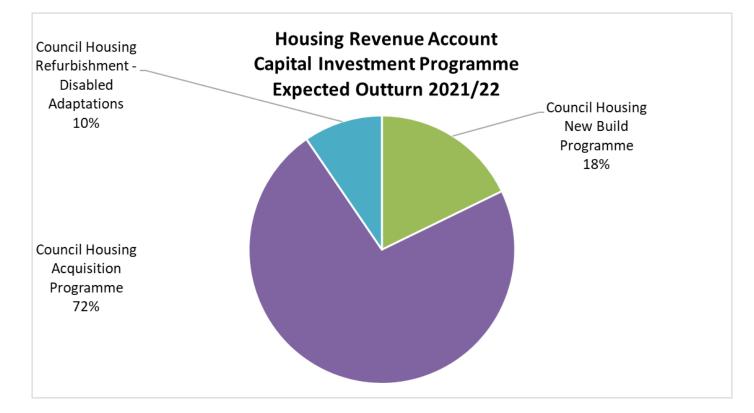
# Total Schemes Delivered by Subsidiary Companies and Joint Ventures

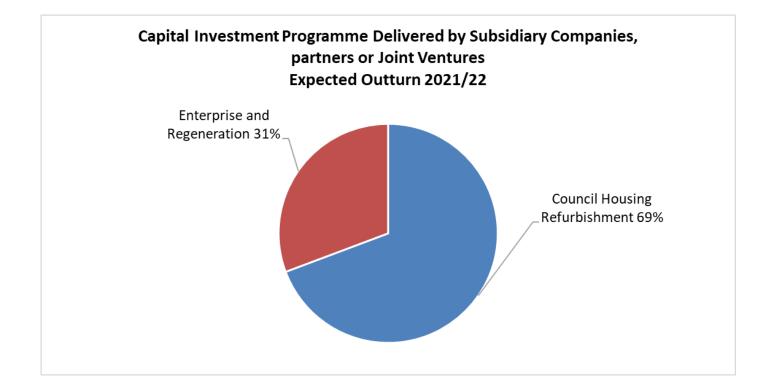
Investment Area	Revised Budget 2021/22	Outturn to 30th November 2021	Current Variance to 30th November 2021	Expected outturn 2021/22	Latest Expected Variance to Revised Budget 2021/22	Amended Budget 2022/23 to 2025/26
	£'000	£'000	£'000	£'000	£'000	£'000
Council Housing Refurbishment	9,672	3,393	(6,279)	8,910	(762)	21,118
Enterprise and Regeneration	4,550	1,225	(3,325)	3,950	(600)	30,200
Total	14,222	4,618	(9,604)	12,860	(1,362)	51,318



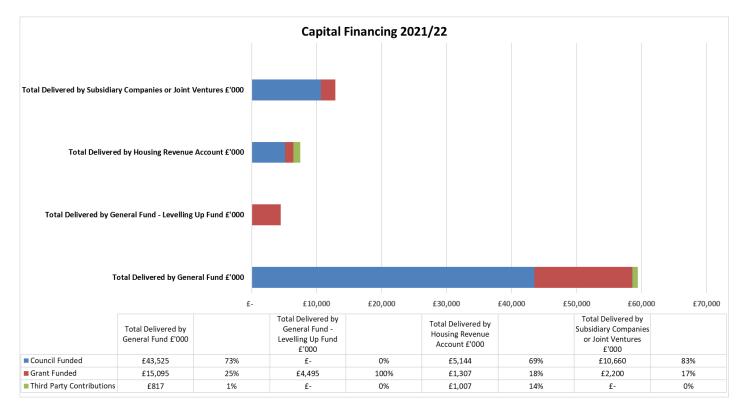
Other		Expected Outturn 2021/22
Culture and Tourism	£	1,544
General Fund Housing	£	834
S106/S38/CIL	£	707
Energy Saving	£	232
	£	3,317

#### Appendix 2





#### Appendix 2



The capital investment for 2021/22 is proposed to be funded as follows:

Third party contributions are non-grant funding from external sources such as S106 contributions.

Of the £24.921million of external funding expected, £14.321 million had been received by 30<sup>th</sup> November 2021. The outstanding amounts mainly relate to Local Growth Fund schemes and the Levelling Up Fund.

## 2. Strategic Schemes

Successful and timely delivery of the capital investment programme is a key part of achieving the Southend 2050 ambition and delivering its outcomes.

£68.226 million of this relates to strategic schemes and approximately 51% spend has been achieved to date for these strategic schemes.

Investment Area	Scheme	Revised Budget 2021/22 £000	Outturn to 30th November 2021 £000	Expected outturn 2021/22 £000	Latest Expected Variance to Revised Budget 2021/22 £000	Budget 2022/23 to 2025/26 £000
Strategic Schemes						
Enterprise and Regeneration	Airport Business Park (including Local Growth Fund)	5,647	2,519	8,147	2,500	5,300
Enterprise and Regeneration	Airport Business Park - Acquisition	1,036	861	1,036	-	-
Enterprise and Regeneration	Better Queensway - Programme Management	1,058	320	908	(150)	1,140
Enterprise and Regeneration	Victoria Centre	762	216	722	(40)	540
Social Care	Brook Meadows House	6,250	5,153	6,250	-	-
Schools	School Improvement and Provision of School Places	160	1	160	-	-
Southend Pier	Southend Pier schemes	5,235	2,916	5,235	-	10,600
СТ	ICT schemes	4,741	3,016	4,357	(384)	2,256
Highways and Infrastructure	Footways and Carriageways Schemes	11,469	7,656	11,275	(194)	16,844
Highways and Infrastructure	Parking Schemes	805	324	467	(338)	748
Highways and Infrastructure	Highways and Infrastructure - Local Growth Fund and Local Transport Plan Schemes	8,724	3,189	7,678	(1,046)	2,549
Total General Fund St	trategic Schemes	45,887	26,171	46,235	348	39,977
Enterprise and Regeneration	Leigh Port Detailed Design	220	18	4,000	3,780	11,070
Enterprise and Regeneration	Cliffs Pavillion	-	-	420	420	7,740
Enterprise and Regeneration	City Beach	-	-	75	75	690
Total General Fund - I Schemes	Funded by Levelling Up Fund Strategic	220	18	4,495	4,275	19,500
Council Housing New Build Program	nme Council Housing New Build Programme	2,224	668	1,330	(894)	12,364
Council Housing Acquisitions	HRA Affordable Housing Acquisitions Programme	3,000	578	2,000	(1,000)	4,706
Council Housing Acquisitions	Next Steps Accommodation Programme	3,123	2,654	3,123	-	-
Council Housing Acquisitions	Acquisition of Tower Block Leaseholds - Queensway	250	97	250	-	2,359
<b>Total HRA Strategic S</b>	chemes	8,597	3,997	6,703	(1,894)	19,429
Council Housing Refurbishment	HRA Decent Homes Programme	9,672	3,393	8,910	(762)	21,118
Enterprise and Regeneration	Better Queensway - Loan to Joint Venture	1,750	725	1,750	-	11,000
Enterprise and Regeneration	Housing Infrastructure Funding	500	500	1,000	500	14,000
Enterprise and Regeneration	Better Queensway Energy Centre	1,600	-	500	(1,100)	3,700
Total Delivered by Su Strategic Schemes	bsidiary Companies and Joint Ventures	13,522	4,618	12,160	(1,362)	49,818
Total Strategic Schemes		68,226	34,804	69,593	1,367	128,724
Other Schemes			,		,	
Other General Fund Capita	al Investment Schemes	15,138	5,223	13,202	(1,936)	25,728
Other HRA Capital Investm	nent Schemes	1,010	408	755		2,571
	iary Companies and Joint Ventures Capital				/	
Investment Schemes		700	-	700	-	1,500
Total Schemes						
TOTAL GENERAL FUND S TOTAL HRA SCHEMES TOTAL DELIVERED BY SU	CHEMES	61,245 9,607	31,412 4,405	63,932 7,458	2,687 (2,149)	85,205 22,000
SCHEMES		14,222	4,618	12,860	(1,362)	51,318
		85,074	40,435	84,250	(824)	158,523

## **General Fund**

#### Enterprise and Regeneration

All site enabling works at the Airport Business Park are now complete with the only remaining element to be completed being the construction of the Launchpad. As at end of November 2021 the construction was progressing well and slightly quicker than expected. It is currently expected that completion of the Launchpad is likely to be May 2022. Procurement for an operator went live in September 2022 with a decision expected late December 2021.

Included in this report is an accelerated delivery of £2.5 million from 2022/23 to financial year 2021/22 as works at the Launchpad have progressed at a faster pace than previously planned.

The Better Queensway Programme team are currently reviewing the Business and Programme Plan as the current Business Plan runs up until 31st December 2021. In order to reflect this revised plan, included in this report is a carry forward request of £150,000 to be carried forward from 2021/22 to 2022/23. This funding relates in the main, to works around Highways and Planning and their delivery.

Work is progressing at the Victoria Centre situated in the Town Centre and there are a number of contractors currently on site. Due to some unexpected delays some works are not expected to complete until after the end of the financial year 2021/22. A carry forward request of £40,000 from 2021/22 to 2022/23 is included in this report.

#### Social Care

The works at Brook Meadows House are progressing well on site and all works are currently on programme for a handover of the new building in January 2022.

Demolition of Priory House and residual parking and landscape works will commence upon decant of Priory House residents into the new building and these works are expected to complete in June 2022.

#### Schools

All projects in relation to School Improvement and Provision of School Places have now completed with final payments expected that relate to works at two schools within the borough. In total, we have achieved expansions across 6 secondary schools, meeting statutory duties to ensure sufficiency.

#### Southend Pier

Southend Pier Schemes have progressed well throughout the year.

Structural consultants were appointed to review pier condition works and structural condition survey works. A structural condition survey has been received in draft format and some urgent works have subsequently been identified.

The first schedule of the bearing refurbishment programme has been completed and the next phase was out to tender. Tenders have been received and reviewed and works are expected to start mid-January 2022.

The first pier train was received at the pier in September and commissioning works commenced mid-October. Some technical issues were experienced but dealt with quickly and it is expected that train one will be fully running by the end of December. Train 2 is expected to be fully running in early January.

#### **ICT Schemes**

Projects within the service continue to be delivered at pace.

The programme to roll out new laptops to the business is now complete and works have now moved to the replacement of desktops.

The connected and smart capital project is well under way, a project which is focussed on setting up new infrastructure in the "cloud" and will enable the council to facilitate new ways of working. The bulk of this project is expected to complete in this financial year. There is a carry forward of £150,000 requested in this report for a small part of this project which will not be delivered in 2021/22 as a result of delays experienced due to COVID-19.

A further review of project delivery plans has meant that there are a number of other carry forward requests requested in this report, as some works have been delayed into future financial years.

The project in place to upskill our current security infrastructure has progressed well. There have been some delays due to the implementation of the Microsoft suite and this work will now be completed in early 2022 so a carry forward request is included within this report of  $\pounds130,000$  from 2021/22 to 2022/23.

The works that are underway in relation to the new modules for the ContrOCC system have also been reviewed with the services involved and the delivery schedule has been revised. It is requested that £270,000 be carried forward from 2021/22, £105,000 into 2023/24 and £102,000 into 2024/25.

Further carry forwards of £43,000 are also requested in this report in relation to some more minor works. £4,000 from 2021/22 to 2022/23 is in relation to some minor improvements to Business World. £39,000 is in relation to some connectivity works needed for NHS systems that will be needed in the future to further facilitate new ways of working. This is included within the report as a request to carry forward the budget from 2021/22 to 2024/25 and will be accelerated if needed earlier.

A business case was brought to Investment Board in October 2021 which detailed a proposal to move the council to a smart model of IT infrastructure. Further work has been done to improve the clarification of the type of spend required and whether it is revenue or capital spend. It was agreed that a request for additional budget of £146,000 for 2021/22 would be included in this report. £136,000 has been requested for equipment and £10,000 for software licences.

## Footways and Carriageway Schemes

The main Footways and Carriageways programmes continue at pace and all works are expected to be delivered to budget in this financial year.

Funding received from the Department for Transport that can be used for repairing and maintaining pot holes within the borough has been fully utilised within this financial year.

As a result of some unexpected delays, included within this report are £194,000 of carry forward requests 2021/22 to financial year 2022/23. These relate to Junction Protection programme of works £170,000 and Zebra Crossing Surfacing Replacement works of £24,000.

#### Parking Schemes

A feasibility study is currently underway in relation to car parks and signage to ensure that the borough isn't cluttered unnecessarily with signage on roads, roundabouts, and car parks. Whilst the service awaits the outcome of this study, included within this report is a request to carry forward some of these budgets into financial year 2022/23.

The carry forwards relate to the following schemes: £188,000 for Car Park Resurfacing, £100,000 for Parking Signage Replacement and £50,000 for Car Park Improvements.

#### Highways and Infrastructure – Local Growth Fund and Local Transport Plan Schemes

Capital works funded by the Local Growth Fund and the Local Transport plan have continued to progress. This is grant funded and we have received confirmation from both funding parties that the funding can be carried forward into future years if not fully utilised in 2021/22.

Works at the Bell Junction are now in the final stages. Included in this report is a £150,000 carry forward to move budget from 2021/22 into 2022/23 to finance final account payments for this scheme.

Works in relation to the Southend Town Centre Interventions have slowed over recent months in the main due to the impact of COVID-19. Works have been further impacted by the difficulties currently being experienced in the supply of building materials and resources.

SELEP accountability board have recently granted an extension of funding availability for a further nine months. To reflect this, included in this report is a carry forward request of £896,000 from 2021/22 to 2022/23.

#### General Fund - Funded by the Levelling Up Fund

#### Enterprise & Regeneration

The Council has been successful in one of its bids for the Levelling Up Fund. A total of £19.9million has been awarded for visitor economy improvements focussed on Leigh Port, the Cliffs Pavilion and wider seafront and town centre safety measures. The £19.9million external funding will be match funded by £4.1million from the Council's Capital Investment Programme and works will be completed by March 2024.

Budget requests of £23,115,000 across the three projects have now been included within this report. This includes: £19,917,000 of new grant funding to be applied across the financial years 2021/22 to 2023/24; £1,000,000 of new third party contributions from HQ Theatres for the Cliffs Pavilion project in 2022/23; £2,198,000 of match funding from the Council's capital resources. £880,000 of match funding from the Council's capital resources had already been included in the programme at an earlier Cabinet. A request is included within this report to reprofile that budget into 2023/24 so that the project budgets are aligned to the correct years for each of the three projects.

#### Housing Revenue Account

#### Construction of New Housing on HRA Land

These schemes have been progressing well and as a result of updated information the programme of works have been reviewed and budget reprofile requests have been included in this report accordingly.

Council Affordable Housing Development phase 2 project that related to properties built in Rochford Road & Audley Close is now complete and the project has been closed. The remaining budget of £3,000 is included within this report as a deletion.

Council Affordable Housing Development (Phase3) relates to 29 units being built in Shoebury. The project has been reprofiled to reflect the tenders received and the current procurement timetable. It is envisaged that works will start on site towards the end of January 2022. These budgets may need to be reprofiled again once the tender has been awarded but included in this report is a carry forward request of £515,000 from 2021/22 and £219,000 from 2022/23, carrying forward £734,000 to 2023/24.

The first property has now been acquired under the Housing Construction Scheme - Land Assembly Fund (S106). Another property is required by November 2022 in order to account for time sensitive monies. The remainder of S106 for this year can be reprofiled to 2022/23 and therefore a request to carry forward £356,000 from 2021/22 to 2022/23 has been included in this report.

Whilst works continue to progress in relation to the Housing Construction Scheme - Phase 5/6 feasibility (S106), it is requested in this report that £20,000 be caried forward from 2021/22 to 2022/23 to reflect the current programme of feasibility works.

#### HRA Affordable Housing Acquisitions Programme

The funding for the HRA Affordable Housing Acquisitions Programme has time constraints which used to be quarterly and have now been amended to an annual target. This is funding in relation to our generic housing programme and most often these are Right to Buy, Buy Backs - where we purchase and bring ex-Council stock back into the HRA portfolio. This spend has slowed as the housing market is particularly buoyant at the moment and properties are not as affordable as they were. We have completed purchases in 2021/22 and have 7 more in solicitor's hands.

It is therefore recommended within this report that a carry forward of £1million be actioned and carried forward, £500,000 to 2022/23 and £500,000 to 2023/24. Funds will be accelerated if required at future cabinet cycles.

## Subsidiary Companies and Joint Ventures

#### **HRA Decent Homes Programme**

The Decent Homes programme of works has been reviewed by South Essex Homes and budgets have been reprofiled to reflect spend to date and current full year forecasts.

£423,000 of accelerated deliveries is also included within this report in relation to the Decent Homes programme specifically in relation to Common Area improvement works and Health and Safety works. This is to correct carry forwards previously actioned.

Contractors are now on site to begin the Balmoral Estate Improvement and Structural works. The first block is due to complete at the end of March 2022 or the beginning of April 2022. There are three tower blocks that are affected by the works so it is expected that the scheme will continue well into financial year 2022/23. It is requested that £1.185 million of this funding be carried forward to 2022/23 in order to reflect the current programme of delivery.

Included within this report is a virement to move £270,000 from the Tower Blocks Boroughwide Annunciation System project which is currently under review. This funding has been moved to the Balmoral Estate Improvement and Structural works to fund a shortfall within this budget.

#### Housing Infrastructure Funding

This is Homes England funding and is time limited. The monies can be drawn from Homes England when required but is dependent on the activity of Porters Place Southend-on-Sea LLP.

Having received an updated spending plan from the LLP, included within this report is an accelerated delivery of £500,000 from 2022/23 to 2021/22.

The Council are currently in discussions to extend the funding availability period. The spend deadline is currently March 2023 and we are looking to extend this to December 2023. Following the outcome of these discussions the £14 million budget in future years may need to be reprofiled.

#### Better Queensway Energy Centre

This is funding from the Local Enterprise Partnership (LEP) and the Council have an agreement with the LEP that money comes to us and we will pass it on to Porters Place Southend-on-Sea LLP as and when they draw it down.

The funding relates to the upgrade of the infrastructure to improve resilience of energy networks as part of the Better Queensway development.

The Council have applied to the SELEP accountability board for an extension to the funding deadline until September 2022. As a result of this extension a £1.1million carry forward is requested so that the budget profile matches the reprofiled spend submitted by the LLP.

#### 3. Progress of other schemes

#### **General Fund**

#### **General Fund Housing**

The Empty Homes Strategy continues to be worked on whilst the service await the outcome of a Job Evaluation process to help improve the capacity of the team. It was proposed that the remaining budget would be used to make loans to property owners to do the capital works needed to bring the homes into a decent homes state. The uptake of this hasn't been at the pace expected so a request is included in this report to carry forward £25,000 from 2021/22 to financial year 2022/23.

The Housing and Development Pipeline Feasibility project has focused on smaller housing sites and development works. The contract with our advisors who were working on this has now been terminated and therefore spend has slowed significantly. It is therefore requested within this report that a carry forward of £100,000 be actioned moving funds into financial year 2022/23.

#### Social Care

Final Capital works are underway in relation to the scheme that purchased 90 Caulfield Avenue for the provision of Children's Residential Services. The project is therefore complete and included within this report is a deletion of £87,000 as this budget is no longer needed.

#### Schools

The School Conditions work programme has progressed well throughout 2021/22 with a number of projects complete or planned to complete over the remaining scheduled Half Terms of this financial year. Included in this report is a virement request to move budget for the Future conditions project to a new project set up for Kitchen works at Eastwood Primary.

Funding has been made available under the Special Provision Capital Fund to increase the number of specialised places in specialist or mainstream schools. Southend on Sea Borough Council have identified three autism resource bases to be built within schools in the borough. These projects required Department for Education approval.

Works at Temple Sutton Primary are now complete. Works at Blenheim Primary were initially delayed by COVID-19 but are now progressing well with a September 2022 scheduled opening date. Tenders have been awarded for works at Southend High School for Boys with a programme of works due to start early in 2022.

Based on this update, included in this report is a request to carry forward £169,000 from 2021/22 into 2022/23 to enable the capital project budget profile to reflect the revised programme of works.

#### Enterprise and Regeneration

Infrastructure Feasibility Studies is a project linked to the delivery of the Local Plan. As a result of a revised procurement plan it is not expected that these works will begin until 2022/23. To reflect this change, it is requested that the remaining budget of £48,000 be carried forward into 2022/23.

## Culture and Tourism

A thorough review of projects took place at the recent challenge meetings held in December.

Projects within this portfolio have progressed well during this financial year. A number of them have been completed or are near completion and will therefore be delivered by the end of March 2022.

£44,000 is included within this report as deletions in order to remove budget that is no longer required.

The main works of the building at the Cart and Wagon Shed are now finished and we are now in the defects liability period. Any potential payments are therefore likely to be in future financial years as the council works through this period. To reflect this, it is requested in this report that £132,000 be carried forward from 2021/22 into 2022/23.

The Council have received some external funding that is being used to replace ageing lights at the indoor Tennis Centre and Garons Leisure Centre. These works are underway but are unlikely to be complete by March 2022. It is therefore requested in this report that £13,000 be carried forward from 2021/22 to 2022/23 to reflect the delivery of these works.

There have been some additional emergency works required on Southend Dive Pool Flooring and in order to fund this an additional £86,000 budget has been allocated from the Priority Works budget. This request has been included within the virement section of this report.

#### Community Safety

The CCTV project is well underway. Cameras have been purchased and installed around the borough. Testing of the system is also taking place and associated works are being carried out by City Fibre. It is expected that some of the final works will be completed in 2022/23 and therefore a carry forward request of £250,000 is included in this report.

The Security Measures scheme is progressing well and is expected to complete by the end of this financial year.

#### Highways and Infrastructure

The outcome of recent capital challenge meetings has led to the further review of some projects. In light of this review carry forward requests totalling £462,000 is included in this report:

It is requested that £192,000 be carried forward to 2022/23 for the provision of the Active Travel Plan – Tranche 2. This is funded through external funding from the Department for Transport (DfT) who have agreed that this funding can be used in future years. Some of the works planned within this programme require future Cabinet decisions so this revised profile will reflect the timing of the project delivery.

It is requested that £150,000 be carried forward to 2022/23 in relation to Bridge Strengthening works as we await Marine Management Organisation (MMO) licences and planning permission when it is hoped that works can then be completed in financial year 2022/23.

A carry forward of £100,000 into financial year 2022/23 for the Traffic Signs Upgrade Scheme is requested in this report whilst we await the outcome of the feasibility study in relation to car parks and signage.

It is requested that £20,000 be carried forward to 2022/23 when works will be completed in relation to the Vehicle Restraint Replacement scheme.

Works have begun on the Groyne Field Refurbishment project. The winter beach processes have uncovered more damage than previously expected on the Groyne Refurbishment programme. Due to the immediate need for this work to continue and be completed £275,000 has been transferred from the Priority Works budget and has been included within the virement section of this report.

#### Works to Property

The Fire Improvement Works have been completed throughout a number of council buildings during the year including an extensive programme at the new Beecroft building.

The Property Refurbishment Programme is also progressing well and the current programme for 2021/22 is expected to be delivered within budget.

Planned works at Aviation Car Park have not progressed as planned due to delays in planning. Discussions continue with Rochford Council and in order to reflect this delay a carry forward request of £384,000 is included within this report. It is requested that these funds are carried forward to 2022/23.

Works within the Civic Campus - Efficient Use of Space project are ongoing and good progress has been made in relation to spend required on infrastructure to support future ways of working. It is unlikely that the full budget available within the programme will be utilised in 2021/22 due the timing of delivery and availability of required equipment. It is requested that £90,000 is carried forward from 2021/22 to 2022/23 in order to reflect the current programme of works.

Virements included in this report include £361,000 allocated from Priority Works. £86,000 additional funds have been allocated to Southend Dive Pool Flooring - Emergency Works and £275,000 additional funds have been added to the Groyne Field Refurbishment Programme.

#### Energy Saving

Work is still underway to review the Energy Saving capital projects and funding available to the Council currently within the Capital Investment Programme.

Early works have identified two projects that can be moved from the main Capital Programme into the "Subject to Business Case section". This relates to two projects for Solar Panels. It is requested that £1,282,000 be moved to the Subject to Business Case section of the programme whilst the review of the projects continues. £173,000 from 2021/22, £600,000 from 2022/23 and £509,000 from 2023/24.

#### S106/S38/CIL

Various S106, S38 and CIL schemes have been reviewed.

£8,000 in relation to Street Furniture Improvement is included in the deletion section of this report as the scheme is complete and budget no longer required.

£49,000 of new External Funding has been received in relation to various CIL schemes and have been included as New External Funding within this report.

#### Housing Revenue Account

#### HRA Affordable Housing Acquisitions Programme

Within the programme there is a Housing and Development Pipeline Feasibility Project which is a rolling programme required and used to identify pipeline work. The spend of this budget is dependent on the preliminary works required and there are some survey works programmed for this financial year but it is requested that some of these funds be carried forward into future financial years to enable the utilisation of funds. £255,000 is included in this report to be carried forward from 2021/22 to 2022/23.

## 4. Requested Changes to the Capital Investment Programme

Carry Forwards to Future Years - programme to be delivered by the Council

Scheme	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
Local Growth Fund - A127 Growth Corridor	(150)	150				
ICT - Connected and Smart	(150)	150				
N3 Connectivity in the Civic Building	(39)				39	
Empty Homes strategy	(25)	25				0
Housing and Development Pipeline Feasibility - GF	(100)	100				0
Affordable Housing Acquisitions Programme	(1,000)	500	500			C
Housing Construction Scheme - Land Assembley Fund (S106)	(356)	356				0
Housing Construction Scheme - Phase 5/6 feasibility (S106)	(20)	20				C
Business World - Bank Reconciliation Module Improvements	(4)	4				0
Infrastructure Feasibility Studies	(48)	48				0
Cart and Wagon shed	(132)	132				
Chalkwell Park and Priory Park Tennis Courts	(13)	13				
Civic Campus - Efficient Use of Space	(90)	90				
ICT - Cybersecurity	(130)	130				
ICT - Childrens and Adults Social Care - Implementation of ContrOCC modules	(207)		105	102		
Victoria Centre	(40)	40				
Better Queensway - Programme Management	(150)	150				
Housing and Development Pipeline Feasibility - HRA	(255)	255				
Council Affordable Housing Development (Phase3) - Shoebury	(515)	(219)	734			
Aviation Way Car Park	(384)	384				C
Special Provision Capital Fund	(169)	169				
Zebra Crossing Surfacing Replacement	(24)	24				C
Challenge Fund - Bridge Strengthening	(150)	150				
DfT Active Travel - Tranche 2	(192)	192				
Traffic Signs Upgrade	(100)	100				
Junction	(170)	170				
Car Park Resurfacing	(188)	188				
Vehicle Restraint Replacement	(20)	20				
Parking Signage Replacement	(100)	100				
Local Growth Fund - Southend Town Centre Interventions	(896)	896				C
Car Park Improvements	(50)	50				C
Leigh Port	(220)	(660)	880			
CCTV Equipment Renewal	(250)	250				
					ļ	
Total Carry Forwards - programme to be delivered by the Counc	cil (6,337)	3,977	2,219	102	39	(

Carry Forwards to Future Years - programme to be delivered by subsidiary companies and joint ventures

Scheme	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
Balmoral Estate Improvement and Structural works Better Queensway Energy Centre	(1,185) (1,100)	357 1,100	828			0
Total Carry Forwards - programme to be delivered by subsidiary companies and joint ventures	(2,285)	1,457	828	0	0	0

Accelerated Deliveries - programme to be delivered by the Council

Scheme	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
Airport Business Park (including Local Growth Fund)	2,500	(2,500)				0
Total Accelerated Deliveries - programme to be delivered by the Council	2,500	(2,500)	0	0	0	0

#### Appendix 2

#### Accelerated Deliveries - programme to be delivered by subsidiary companies and joint ventures

Scheme	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
Common Areas Improvement	341	(341)				0
Environmental Health and Safety works	82	(82)				0
Housing Infrastructure Funding	500	(500)				0
Total Accelerated Deliveries - programme to be delivered by subsidiary companies and joint ventures	923	(923)	0	0	0	0

#### Additions to the Programme - programme to be delivered by the Council

Scheme	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
ICT - Technology Device Refresh	94					94
ICT - Stabilise the Estate	42					42
Software Licencing	10					10
Cliffs Pavillion - LevelIng up Funding		1,015	775	25		1,815
City Beach - Leveling up Funding		383				383
Total Additions to the Programme - programme to be delivered	•				I	
the Council	146	1,398	775	25	0	2,344

#### Deletions from the Programme - programme to be delivered by the Council

Scheme	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
CIL Ward NA – Thorpe – Street furniture improvement	(8)					(8)
Housing Construction Scheme - Phase 2	(3)					(3)
Parks Feasibility and Options Appraisals	(24)					(24)
Sidmouth Park - Replacement of Play Equipment	(8)					(8)
Wheeled Sports Facility Central Southend Area	(12)					(12)
Children's Residential Care Provision	(87)					(87)
Total Deletions from the Programme - programme to be delivered by the Council	(142)	0	0	0	0	(142)

Virements between schemes - programme to be delivered by the Council

Scheme	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
Balmoral Estate Improvement and Structural works	270					270
Tower Blocks Boroughwide Annunciation System	(270)					(270)
Bathroom Refurbishment	(23)					(23)
Common Areas Improvement	490					490
Central Heating	(84)					(84)
Roofs	(233)					(233)
Windows and Doors	(308)					(308)
Sprinkler System Installation Pilot	(10)					(10)
Tower Blocks Boroughwide Annunciation System	18					18
Environmental HandS works	150					150
Essential Crematorium/Cemetery Equipment	(1)					(1)
Pergola Walk Memorial Scheme	1					1
Future condition projects Post 10 11	(15)					(15)
Eastwood Primary - kitchen works	15					15
Virements already actioned						
Priority Works	(361)					(361)
Southend Dive Pool Flooring - Emergency Works	86					86
Groyne Field Refurbishment Programme	275					275
Total Virements between schemes - programme to be o	•				·	
the Council	0	0	0	0	0	0

#### New External Funding - programme to be delivered by the Council

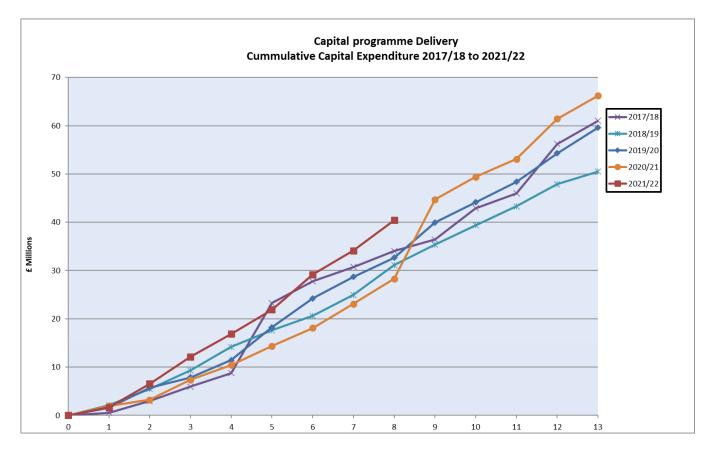
Scheme	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
CIL Ward NA – Chalkwell – Chalkwell Speedwatch	1					1
CIL Ward NA – Eastwood Park – Rochford Corner power connection	1					1
CIL Ward NA – Milton – Milton railway bridge artwork	4					4
CIL Ward NA – Prittlewell – Priory Park fountains restoration	25					25
CIL Ward NA – St Laurence – Street sign cleaning	1					1
CIL Ward NA – St Laurence – Eastwood Community Centre replacement water heaters	2					2
CIL Ward NA – Thorpe – Southchurch Bowls Club Irrigation System	9					9
CIL Ward NA – Belfairs – Belfairs Memorial Bench	2					2
CIL Ward NA – St Laurence – Eastwood Community Centre LED lighting project	4					4
Leigh Port - Levellng up Funding	4,000	8,140	2,050			14,190
Cliffs Pavillion - LevelIng up Funding	420	5,925				6,345
City Beach - Leveling up Funding	75	307				382
Total New External Funding - programme to be delivered by the						
Council	4,544	14,372	2,050	0	0	20,966

#### Transfers to 'Subject to Viable Business Case' section from main Capital Investment Programme - programme to be delivered by the Council

Scheme	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
Schools and Council Buildings Solar PV Solar PV Projects	(73) (100)	(200) (400)				(346) (936)
Total Transfers from 'Subject to Viable Business Case' Section - programme to be delivered by the Council	(173)	(600)	(509)	0	0	(1,282)

# 5. Summary of Capital Expenditure at 30<sup>th</sup> November

	£000	Revisions £000	2021/22 £000	2021/22 £000	2021/22 £000	2021/22 £000	% Variance
eneral Fund Housing	827	132	959	280	834	(125)	29%
ocial Care	6,735	(248)	6,487	5,237	6,400	(87)	81%
chools	1,953	(269)	1,684	895	1,515	(169)	53%
nterprise and Regeneration	7,681	872	8,553	3,917	10,815	2,262	46%
outhend Pier	6,748	(1,513)	5,235	2,916	5,235	-	56%
ulture and Tourism	940	707	1,647	454	1,544	(103)	28%
ommunity Safety	2,199	1,228	3,427	1,337	3,177	(250)	39%
ighways and Infrastructure	25,398	(955)	24,443	11,937	22,678	(1,765)	49%
<i>l</i> orks to Property	3,114	(336)	2,778	1,092	1,943	(835)	39%
nergy Saving	713	(308)	405	93	232	(173)	23%
CT	3,012	1,729	4,741	3,016	4,357	(384)	64%
106/S38/CIL	372	294	666	236	707	41	35%
OTAL PROGRAMME TO BE DELIVERED BY THE GENERAL FUND	59,692	1,333	61,025	31,410	59,437	(1,588)	51%
OTAL PROGRAMME TO BE DELIVERED BY THE GENERAL FUND -	<u> </u>	220	220	2	4,495	4,275	1%
UNDED BY THE LEVELLING UP FUND		220	220	2	4,495	4,275	1%
and it there is a New David December	F 070	(2.455)	0.004	<b>600</b>	4 3 3 0	(004)	200/
ouncil Housing New Build Programme	5,679	(3,455)	2,224	668 2.404	1,330	(894)	30%
ouncil Housing Acquisitions Programme	3,173	3,495	6,668	3,404	5,413	(1,255)	51%
ouncil Housing Refurbishment - Disabled Adaptations OTAL PROGRAMME TO BE DELIVERED BY THE HOUSING REVENUE CCOUNT	770	(55)	715	333	715	(2.4.40)	47%
CCOUNT	9,622	(15)	9,607	4,405	7,458	(2,149)	46%
ouncil Housing Refurbishment	9,318	354	9,672	3,393	8,910	(762)	35%
nterprise and Regeneration	1,250	3,300	4,550	1,225	3,950	(600)	27%
OTAL PROGRAMME TO BE DELIVERED BY SUBSIDIARY OMPANIES OR JOINT VENTURES	10,568	3,654	14,222	4,618	12,860	(1,362)	32%
Council Approved Original Budget - February 2021 rogramme to be delivered by the Council	79,882						
eneral Fund Housing	132						
ocial Care	(248)						
chools	(269)						
nterprise and Regeneration	1,092						
outhend Pier	(1,513)						
ulture and Tourism	707						
ommunity Safety	1,228						
ighways and Infrastructure	(955)						
/orks to Property	(336)						
nergy Saving	(308)						
CT	1,729						
106/S38/CIL	294						
ouncil Housing New Build Programme	(3,455)						
ouncil Housing Acquisitions Programme	(3,455) 3,495						
ouncil Housing Refurbishment - Disabled Adaptations							
	(55)						
rogramme to be delviered by Subsidiary companies or Joint Ventures							
ouncil Housing Refurbishment nterprise and Regeneration	354 3,300	_					
Council Approved Revised Budget - June 2021	85,074	Γ	Actual com	pared to Rev	vised Budge	tspentis	
				£40.435M	-		



# 6. Capital Programme Delivery

		Outturn
	Outturn	Against
Year	£m	Budget %
2016/17	48.8	89.0
2017/18	61.0	95.0
2018/19	50.9	96.7
2019/20	59.5	83.8
2020/21	66.1	81.0